

### OVERVIEW AND SCRUTINY COMMITTEE

23 January 2023

Minutes of the Overview and Scrutiny Committee meeting held at the Council Chamber, Town Hall, Bexhill-on-Sea on Monday 23 January 2023 at 6:30pm.

Committee Members present: Councillors P.N. Osborne (Chair), Mrs V. Cook (Vice-Chair), J. Barnes, Mrs M.L. Barnes (substitute), J.J. Carroll, C.A. Clark, S.J. Coleman, P.C. Courtel, P.J. Gray, K.M. Harmer (ex-officio) (remote – in part), C.A. Madeley, C.R. Maynard (in part) and M. Mooney.

Other Members present: Councillors T.J.C. Byrne, L.M. Langlands (remote – in part), G.F. Stevens and H.L. Timpe (in part).

Advisory Officers in attendance: Deputy Chief Executive, Chief Finance Officer, Director - Place and Climate Change, Head of Service Neighbourhood Services, Head of Service Housing & Community, Housing Enabling & Development Officer (in part) and Democratic Services Manager.

Also Present: Rachel Fowler, Managing Director – Strategic Leisure Limited (remote - in part), and 15 members of the public via the live webcast.

---

#### OSC22/42. **MINUTES**

The Chair was authorised to sign the Minutes of the meetings of the Overview and Scrutiny Committee held on 21 November and 28 November 2022 as correct records of the proceedings.

#### OSC22/43. **APOLOGIES AND SUBSTITUTES**

An apology for absence was received from Councillor Mrs D.C. Earl-Williams.

It was noted that Councillor Mrs M.L. Barnes was present as substitute for Mrs D.C. Earl-Williams.

#### OSC22/44. **DISCLOSURE OF INTERESTS**

Declarations of interest were made by Councillors in the Minutes as indicated below:

Clark                      Agenda Item 7 – Personal Interest as a Director of Rother District Council Housing Company Ltd.

Courtel                     Agenda Item 7 – Personal Interest as a Director of Rother District Council Housing Company Ltd.

#### OSC22/45. **ROTHER HEALTH AND WELL-BEING: LEISURE FACILITIES STRATEGY**

Members received the report of the Head of Neighbourhood Services which outlined the results of the public consultation on the draft Health and Well-Being: Leisure Facilities Strategy for consideration and

amendment, prior to final approval of the strategy by Cabinet and full Council.

Rother District Council (RDC) had undertaken to review leisure requirements across the district for longer-term planning once demand for leisure services and the financial climate became clearer following COVID. To be considered in conjunction with the review, was the wider Playing Pitch and Leisure Facilities Strategy currently being undertaken jointly by the planning teams of both RDC and Hastings Borough Council, to ensure the new Local Plan reflected residents' and sports club's requirements into the future.

Consideration had been given to the fact that the current leisure management contract for Bexhill Leisure Centre and Bexhill Leisure Pool, operated by Freedom Leisure (FL), expired on 31 March 2024 and the separate Rye Sports Centre contract, also operated by FL, expired on 31 March 2026, and so a clear direction was required for the future management of these facilities. Members also noted that the leisure facilities buildings in Bexhill were coming to the end of their structural 'life' and 'patch repairs' to the current structure were no longer economical or environmentally efficient. The buildings were in need of major refurbishment or replacement and it was therefore important that a strategy was agreed for the provision of appropriate leisure facilities for the future.

In January 2022, Cabinet approved the appointment of a leisure strategist to complete market research on residents' use and requirements from built leisure facilities across the district and on health and well-being in general, to inform a draft Health and Well-Being: Leisure Facilities Strategy. The draft strategy was approved by Cabinet in October 2022 and then went for public consultation via an online survey during November and December 2022. The public consultation sought comments and feedback on all aspects of the strategy, but most particularly the strategy's vision, key principles, aims and objectives, the role of town and parish councils as partners in leisure services and swimming provision.

The total responses received was 685, of which 667 were completed online and 18 received by email or letter, with the overwhelming majority, 634, coming from Rother residents. Detailed analysis of the consultation results were appended to the report.

The results were strongly supportive overall of the draft strategy and it was not considered necessary to change any of the recommendations. However, some additional commentary could be added to paragraph 5.3 of the draft Strategy to better reflect some of the comments made concerning elements that were considered missing from the Strategy.

During the debate, the following points were noted:

- it was noted that the condition of playing pitches had been audited during the wet winter months as part of the emerging Playing Pitch and Leisure Facilities Strategy currently being undertaken jointly by the planning teams of both RDC and Hastings Borough Council;

- the provision of all-weather pitches at strategic locations across the district would be an ideal position with RDC working in partnership and providing the capital costs and local stakeholders running the facilities;
- it was noted, disappointedly, that only one person in the 18-24 age bracket had responded to the consultation, whereas other age groups and ethnicity had been a better representative of the demographics of the area;
- it was not surprising that the issue of the temporary closure of Rye Swimming Pool had featured in the responses and Members were pleased to note that sources of other funding were being pursued to provide a sustainable facility into the future and hopefully reopen the pool as soon as possible; and
- Members were disappointed at the lack of response from the parish and town councils across the district, with a noticeable absence from Bexhill-on-Sea Town Council and that further work to engage with these stakeholders would be required in the future.

Members were disappointed that Cabinet had not previously approved their suggested re-wording for Key Principle 2 of the Strategy that had put greater emphasis on RDC's role as a deliverer – no other organisation / private sector provider was going to develop and deliver the type and range of leisure facilities that the public wanted. The Strategy should be an aspirational document and opportunities could present themselves in the future to enable development. Members agreed to recommend for a second time that Key Principle 2 be reworded, as this could ensure that any future potential Government funding streams would be accessible, should an opportunity present itself.

The Cabinet Portfolio Holder for Communities, Culture and Tourism addressed the Overview and Scrutiny Committee and commended the Strategy that was considered an excellent piece of work that provided a clear approach for the next 10 years and thanks were extended to the Rachel Fowler and the team at RDC for its production. It was noted that Key Principle 2 currently stated: 'The Council's role is primarily one of enabler, sign-poster and deliverer where possible, to opportunities to be physically active'.

**RESOLVED:** That Cabinet be requested to recommend to Council that the draft Rother Health and Well-Being: Leisure Facilities Strategy be approved and adopted, as amended by:

- 1) additional commentary at paragraph 5.3 of the Strategy to encapsulate the points raised through the consultation concerning missing elements; and
- 2) Key Principle 2 be reworded as follows: "The Council's role is one of deliverer as well as enabler and sign-poster to opportunities to be physically active'.

OSC22/46. **DRAFT REVENUE BUDGET 2023/24 PROPOSALS**

Members gave consideration to the report of the Chief Finance Officer on the draft Revenue Budget, which outlined the likely financial position

and key issues that Members needed to consider as part of the budget setting process. The Committee had been requested to consider the draft budget and make recommendations to Cabinet, to be considered at its meeting on 6 February 2023.

The following assumptions had been made in calculating the draft Revenue Budget:

- inflation of 4.57% applied to non-pay budgets except for contracts where specific indices were applied;
- with effect from September 2023 salaries had been increased by 3% and an allowance of 1% assumed for staff turnover;
- the use of transfers between existing budgets had been applied enabling funding to be re-directed into priority areas;
- where applicable, income budgets have been increased in line with the fees and charges approved by Cabinet on the 12 December 2022;
- interest rates of between 3.2% and 4.4% had been used to calculate the financing costs on capital investment schemes;
- between 0.05% to 4.40% interest rates had been used to calculate investment returns; and
- an assumed Council Tax collection rate of 98.3% (unchanged from last year and had held up well during the current year).

The following key issues were highlighted:

- the draft Local Government Finance Settlement announced by Government in December applied to 2023/24 and 2024/25 only and did not guarantee any future funding streams beyond this two-year period; the Council's Core Spending Power had been set at £12.3m, an increase of £0.9m from 2022/23;
- the East Sussex Business Rates Pool for 2023/24 and 2024/25 would be retained;
- the council tax referendum principle for Rother would allow an increase in council tax of £5 or 3% (1% increase from 2022/23) whichever was the highest; it had been assumed that the Council would increase council tax by the maximum allowed before a referendum was required – for Rother, this was 3% and would raise an additional £30k more than a £5 increase; it was noted that other preceptors had greater flexibility to raise income than Rother District Council;
- for 2023/24, to ensure the Council remained within the referendum limit, it was assumed that £198.85 would be agreed for an average Band D property;
- the 2023/24 council tax base had been calculated at 38,520.8 and showed an increase of 293.80 Band D equivalents, mostly due to an increase in chargeable dwellings and eligible discounts, and a reduction in Council Tax Reduction Scheme claimants;
- new Government funding streams in relation to 'Extended Producer Responsibility for Packaging' Schemes were anticipated during 2023/24; details would be announced once received;
- the Council was expected to receive Government grants of £1,756m as part of the LGFS, (excluding New Burdens funding), which represented an increase of £106,000 from 2022/23;

- in response to inflationary pressures, the DLUHC would combine the New Homes Bonus legacy payments with the Lower Tier Service Grant; the Council's allocation would be £473,000;
- service grants had been reduced to £92,000 for 2023/24;
- to implement the requirements of the Elections Act 2022, the Council would receive £32,000, as well as an unspecified amount to administer the impact of business rate revaluations (£20,000 had been included within the budget); and
- £2.217m was proposed to be drawn down from Usable Revenue Reserves with a further drawdown of £186,000 to support capital expenditure; a total drawdown of £2.403m which would reduce reserves to £5.125m by 31 March 2024. Reserves were forecast to reduce to 33% of Net Revenue Expenditure by the end of 2023/24.

The cost pressures that might affect the Council's finances were highlighted within the report and these included contractual inflation, homelessness demands, increased external audit fees, net financing costs, increased staffing costs, non-pay inflation and the recovery of housing benefits overpayments.

In order to give the Council greater budget flexibility and reduce reliance on reserves, it would be essential to deliver the Financial Stability Programme (FSP), including the devolvement of services to some parish and town councils and identify savings from the departmental service planning process. Heads of Service and Service Managers had been tasked with finding savings to build into the 2024/25 budget, but ultimately it would be a decision for Members as to where the savings were made.

It was noted that the Government was aware that many Councils' level of reserves had increased over the two years of the pandemic and that they were in favour of reserves being used to maintain service levels, provided that an adequate level of reserves was maintained to support financial sustainability.

The budget consultation was currently on-going and due to close on 31 January 2023. So far, disappointingly, only 105 responses had been received despite several social media / MyAlerts reminders. The full response and analysis would be reviewed and reported to Cabinet on 6 February 2023.

During the debate the following points were made:

- Members were concerned that not all relevant information had been provided to them to enable detailed scrutiny of the budget, including the true costs of the Blackfriars development, the savings identified through the FSP and how and where the £32,000 grant from Government to cover the additional burdens placed on the Council through the Elections Act and Voter ID would be spent;
- a Member briefing had already taken place on the Elections Act last year and savings identified through the FSP would be presented to Cabinet on 6 February 2023;
- Members were keen to ensure that savings were identified to protect staffing levels without the need for redundancies;

- the impact of Airbnb and holiday lets on collection funds and other areas was an issue for future consideration on the Work Programme;
- the total costs of the Blackfriars spine road were always in the region of £8m – the information presented in the recent Freedom of Information request responded to a strict interpretation of the question;
- it was considered that the budget assumption of 3% for staff salary increase from September 2023 was too low; each additional 1% increase would require approximately an additional £120,000 per annum;
- the Senior Leadership Team would be actively monitoring the costs of homelessness as it represented a big area of spend; it was likely that without a fundamental policy change at a national level, the costs associated with homelessness would become more difficult and challenging;
- it was agreed that the Council needed to refocus on digital transformation and increased use of Artificial Intelligence to realise savings and improve the customer experience; a soft launch of the Council's new digital assistant was currently underway, but further work in this field was required.
- Members were reminded that the report clearly stated an update on the FSP would be reported to Cabinet on the 6 February 2023. Also, the Blackfriars scheme was part of the capital programme and would therefore not necessarily be part of the revenue budget proposals.

It was agreed that the above comments would be submitted to Cabinet.

**RESOLVED:** That the comments of the Overview and Scrutiny Committee be considered by Cabinet when setting the 2023/24 Draft Revenue Budget at its meeting on 6 February 2023.

OSC22/47. **REVIEW OF THE HOUSING, HOMELESSNESS AND ROUGH SLEEPING STRATEGY 2019-2024 (PART A)**

Consideration was given to the report of the Head of Housing and Community which updated Members on progress of the Improvement Delivery Plan of Priority 1 and Priority 3 of the Housing, Homelessness and Rough Sleeping Strategy 2019-2024 (Part A). An updated Improvement Delivery Plan and a summary of all the actions achieved since the Strategy's inception was attached to the report at Appendices A and B respectively. Members' attention was drawn to some of the key highlights, as follows:

**PRIORITY 1: Increasing the Supply of Housing**

The Council was actively seeking to broaden the range of Registered Providers (RP) of affordable housing operating in Rother and had benefitted from the delivery of wholly affordable housing sites across the district in 2021/22 and 2022/23. The Council's primary RP was Southern Housing Association (formerly Optivo) and it was essential that sites were progressed for RPs to deliver affordable housing provision. At present there was a slow-down in new sites and the Housing Team was actively working with RPs to address this.

Members were advised that schemes had progressed at Rosewood Park and Worsham Farm in Bexhill and Tollgates and Lily Bank in Battle. A further scheme was scheduled to be completed and started to the south and north of North Trade Road, Battle respectively. The Council was actively challenging viability appraisals on sites that no longer provided affordable housing.

A 15-unit scheme had been completed in Icklesham led by the Icklesham Parish Community Land Trust with support from the Sussex Community Housing Hub (SCHH); 12 homes for social rent and three affordable housing ownership homes for local people. A second site was being identified. The SCHH was also supporting the Bexhill Community Land Trust with the acquisition and redevelopment of the site at Cemetery Lodge. Additional sites were also being considered in Beckley, Burwash, Fairlight, Guestling, Pett and Rye, and funded from the Council's Community Housing Fund. Section 106 obligations were also being obtained to support these projects.

The Rother DC Housing Company Ltd Business Plan (2022 to 2025) sought to deliver 1,000 new build homes over 15 years. Priorities for 2023/24 were to continue to deliver the 200 dwelling Blackfriars scheme, as well as the wider aims and objectives identified within the plan.

Progress on the new local plan was ongoing and in relation to planning for new housing supply, the Housing and Economic Land Availability Assessment was being completed in-house with assistance from relevant consultants. In addition, a Technical Advice Note for 100% Affordable Housing had been formally approved by full Council.

### **PRIORITY 3: Improving the quality and suitability of existing housing and new build housing**

During 2021/22 and up to December 2022, a total of 107 inspections were completed (including 35 temporary accommodation dwellings). The Warm Home Check service, run by East Sussex County Council, was promoted and discussed during the inspections, and provided energy efficiency advice and financial advice around heating. Work to identify residential schemes using Modern Methods of Construction was ongoing and would continue throughout 2023/24.

During the discussion the following salient points were noted:

- it was disappointing to note that the development at Goddens Gill, Northiam would not deliver any affordable housing due to viability issues;
- it was apparent in some areas where the private rented sector costs had increased, multi-generational living was becoming more common and affordable housing becoming scarcer;
- social housing, the lack thereof and quality was an issue for many residents;
- the issue of developers promising an element of affordable housing in schemes at planning permission stage only to be ruled out later down the line due to viability issues, needed to be addressed;

- it was hoped that the current Department for Levelling Up, Housing and Communities' current consultation on reforms to national planning policy would address the issues of viability;
- an aspirational, long term project to create a new village within the Rother district could accommodate more housing;
- short term, the use of pre-fabricated building techniques over land in Rother District Council ownership, such as car parks, could be considered; the Council could also look to work with small builders and provide the capital for building projects; and
- under Priority Objective 3.2, could the number of homes a year be improved due to licensing or statutory notices being served be increased from a minimum of five to 10.

The suggestions and ideas discussed would be brought to the attention of the Council's Housing Company via the Head of Housing and Community.

**RESOLVED:** That:

- 1) Cabinet be requested to agree that the 'targets achieved' as listed in Appendix B to the report be removed from the Improvement Delivery Plan and replaced with the amended targets proposed at Appendix A to the report, with the following amendment:

Priority Objective 3.2 – 10 homes a year be improved due to licensing or statutory notices being served; and

- 2) the progress made against the Housing, Homelessness and Rough Sleeping Strategy included in the Improvement Delivery Plan (Appendix A to the report) be noted.

(When it first became apparent, Councillors Clark and Courtel each declared a Personal Interest in this matter as Directors of Rother District Council Housing Company Ltd and in accordance with the Members' Code of Conduct remained in the meeting during the consideration thereof).

OSC22/48. **REVIEW OF THE HOUSING, HOMELESSNESS AND ROUGH SLEEPING STRATEGY 2019-2024 (PART B)**

Consideration was given to the report of the Head of Housing and Community which updated Members on progress of the Improvement Delivery Plan of Priority 2 of the Housing, Homelessness and Rough Sleeping Strategy 2019-2024 (Part B). An updated Improvement Delivery Plan and a summary of all the actions achieved since the Strategy's inception was attached to the report at Appendices A and B respectively. Members' attention was drawn to some of the key highlights, as follows:

**PRIORITY 2: Rough Sleeping, Homelessness and Meeting Housing Aspirations**

In June 2022, a review of the Council's housing service was carried out by the Homeless Advice and Support Team (HAST – department of the Department for Levelling Up, Housing and Communities). They were impressed with several initiatives and particularly praised the Council's



Rother Tenant Finder Scheme, as well as the amount of temporary accommodation (TA) properties purchased. Some areas for improvement were identified, namely to review the Council's Allocations Policy, as well as oversee the increased demand for the service since the COVID-19 pandemic.

The Council purchased four units of accommodation in 2022 for use within the East Sussex-wide Housing First scheme. Funding of £391,050 had been secured and a further four units were scheduled to be purchased, which would total 12 units for 2023.

Through the Rother Sleeper Initiative (RSI), a gap in provision for vulnerable females, particularly in respect of female-only accommodation, had been identified. The proposal made by East Sussex Housing Partnership (ESHP) would deliver 12 respite rooms across East Sussex; funding had been extended to March 2023.

The Council had secured 22 TA units, with 16 occupied and seven under refurbishment, within one block of flats. A further nine units were under offer at various stages of purchase. Inclusive of the 22 units, eight were used to support former rough sleepers.

Up to 2025, Government funding had been secured to deliver the countywide initiative "The RSI & Complex Needs Homeless Service"; a seamless support service across the breadth of the rough sleeper accommodation pathways. A crowdfunding platform, launched in August 2022 and commissioned until summer 2023, supported the homeless. Within the first three months, 32 customers were referred to the service. The Council had commissioned BHT Sussex to provide specialist housing advice to residents across the district who were not eligible to receive legal aid.

The ESHP had been restructured to develop specialist sub-groups that would facilitate greater partnership working across housing development and homelessness support services. To complement the restructure, a new Housing Partnership Lead had been recruited, funded by the Local Housing Authorities and East Sussex Public Health; the post would be jointly line-managed by the Head of Housing and Community and Public Health.

In March 2022, the Homes for Ukraine scheme was established which matched Ukrainian guests with accommodation hosts. The Council had worked in partnership with several organisations to ensure there was support available. Additional staff resources had been employed to support this work.

During the discussion the following salient points were noted:

- Members were very pleased with the progress that had been made on this side of the Strategy and hoped that the innovation and creativity in the service would not be pruned back as part of the Financial Stability Programme;

- other suggestions for exploration included a buddy scheme for residents living alone in large properties and whether they could move in with neighbours leaving a vacant property for use;
- promoting schemes that allowed for rent payments to be reported on credit ratings allowing tenants to build up a credit history and ultimately improve their credit rating by paying their rent on time each month and increasing chances of mortgages and home ownership; and
- it was noted that the length of time a former rough sleeper could be supported in TA would depend on each case but was typically between one and two years but could be extended if necessary.

The Cabinet Portfolio Holder for Housing and Homes addressed the Overview and Scrutiny Committee and commended the work that the Head of Service and his team were doing to mitigate the problem of homelessness. Lobbying of central Government on housing issues was on-going and the points raised under this and the previous item (CB22/47) were uppermost in the aspirations of the Council's Housing Company to address.

**RESOLVED:** That:

- 1) Cabinet be requested to agree that the 'targets achieved' as listed in Appendix B to the report be removed from the Improvement Delivery Plan and replaced with the amended targets proposed at Appendix A to the report; and
- 2) the progress made against the Housing, Homelessness and Rough Sleeping Strategy included in the Improvement Delivery Plan (Appendix A to the report) be noted.

OSC22/49. **KEY PERFORMANCE TARGETS 2023/24**

Members received the report of the Director – Place and Climate Change, which gave details of the current Key Performance Indicators (KPIs) which covered five themes reflecting key priorities from the Corporate Plan. It was intended to change the style of KPIs to better reflect indicators over which the Council had direct control and report other more wide-ranging factors through an annual state of the district report.

The report proposed a maximum of 25 KPIs for 2023/24, detailed at Appendix A to the report, broken down into eight service areas, namely:

- Environmental Health (two indicators)
- Housing (two indicators)
- Customer Services (five indicators)
- Neighbourhood Services (five indicators)
- Estates (one indicator)
- Corporate Core (two indicators)
- Planning Development Management (four indicators)
- Revenues and Benefits (four indicators)

Members were invited to consider which of the proposed 25 KPIs they wanted to monitor. Aside from the above 25 measurements to be reported quarterly, other indicators informing the Corporate Management Team of performance would be reported by exception to the Overview and Scrutiny Committee (OSC) where they were exceeding or significantly missing their target.

With regard to environmental measurements, these would be reported through an updated Environment Strategy, developed and overseen by the Climate Change Steering Group and reported to OSC every six months.

Members felt unable to recommend which KPIs should be monitored, as the current performance for the proposed KPIs was not included within the report. It was considered that the sickness monitoring could be removed as this would be reported to the newly established HR Committee and, given the importance of homelessness, the average number of weeks spent in Temporary Accommodation (TA) was requested to be retained.

The OSC agreed to recommend all the suggested KPIs, with the exception of the sickness monitoring, plus the addition of number of weeks spent in TA provided that Cabinet received details of the current performance to enable consideration of the proposed target in each case.

**RESOLVED:** That Cabinet be requested to approve the following Key Performance Indicators for 2023/24, subject to comparison to the current performance of each KPI:

- 1) Environmental Health
  - % of planning food inspections carried out: Target 90%
  - % of service requests resolved on time: Target 90%
- 2) Housing
  - No. Homelessness Prevention/Relief: Target 120 per annum
  - Average cost per TA Placement: £1,200 per month
  - Average Number of weeks spent in TA
- 3) Customer Services
  - Calls received per month: Target Reduced on current
  - First Contact Resolution – number of enquiries that are resolved at first point of contact: Target 85%
  - Average call wait time: Target Reduced on current
  - Customer Satisfaction – how satisfied customers are with our services: Target 85%
  - Total Contact – total customer contact including digital: Target Monitor
- 4) Neighbourhood Services
  - Waste collections missed bins/100,000: Target 62/ 100,000
  - % of public land found with unacceptable levels of litter: Target 2.50%

- % of public land found with unacceptable levels of detritus: Target 7%
  - Fly tips recorded on public land/month: Target Average below 70
  - NES – fly tip fines: Target Monitor
- 5) Estates
- Total income from investment properties: Target £2,429,510
- 6) Corporate Core
- FOI - % answered in 20 days: Target 95%
- 7) Planning Development Manager
- % Major Planning Applications with statutory timescale or agreed extension: Target 80%
  - % Non-Major Planning Applications within statutory timescale or agree extension: Target 80%
  - % Major Planning Appeals Allowed: Target 10%
  - % Non-Major Planning Appeals Allowed: Target 30%
- 8) Revenues and Benefits
- Council Tax Collection Rate: Target 98.30%
  - NDR (Business Rates) Collection Rate: Target 98.30%
  - Average Days to Process New Housing Benefit Claims: Target 20 days
  - Average Days to Process Existing Housing Benefit Claims: Target 14 days

OSC22/50. **WORK PROGRAMME**

Consideration was given to the Overview and Scrutiny Committee's Work Programme.

Following the Scrutiny Improvement Review and workshop held on 18 January 2023, consideration would need to be given to the Work Programme and the way in which the Committee operated moving forward.

The Director - Place and Climate Change agreed to submit a report to the Committee's April meeting to consider the options and assist the Committee in making recommendations for the new Committee to pick up after the elections.

**RESOLVED:** That the Work Programme attached at Appendix A, as amended, be agreed.

**CHAIR**

The meeting closed at 9:25pm

## OVERVIEW AND SCRUTINY COMMITTEE

<b>WORK PROGRAMME 2022 – 2023</b>		
<b>DATE OF MEETING</b>	<b>SUBJECT – MAIN ITEM IN BOLD</b>	<b>Cabinet Portfolio Holder</b>
<b>13.03.23</b>	<ul style="list-style-type: none"> <li>• <b>Crime and Disorder Committee: to receive a report from the Community Safety Partnership</b></li> <li>• Performance Report: Third Quarter 2022/23</li> <li>• Revenue Budget and Capital Programme Monitoring – Quarter 3 2022/23</li> <li>• Recommendations of the Off-Street Car Parks Task &amp; Finish Group</li> <li>• Recommendations of the Health &amp; Well-Being Task &amp; Finish Group</li> <li>• Recommendations of the Bexhill Town Centre Conservation Task and Finish Group</li> <li>• Recommendations of the Anti-Poverty Task &amp; Finish Group</li> </ul>	<b>Jeeawon Field</b>
<b>24.04.23</b>	<ul style="list-style-type: none"> <li>• Call-in and Urgency Procedures</li> <li>• Draft Annual Report to Council</li> <li>• Working Practices and Work Programme Review</li> </ul>	
<b>WORK PROGRAMME 2023 - 2024</b>		
<b>05.06.23</b>	<ul style="list-style-type: none"> <li>• Performance Report: Fourth Quarter 2022/23</li> <li>• Annual Work Programme</li> <li>• Housing Allocations Policy</li> </ul>	
<b>10.07.23</b>	<ul style="list-style-type: none"> <li>• Draft Revenue Budget and Capital Programme Outturn 2022/23</li> <li>• Revenue Budget and Capital Programme Monitoring – Quarter 1 2023/24</li> </ul>	
<b>11.09.23</b>	<ul style="list-style-type: none"> <li>• Performance Report: First Quarter 2023/24</li> </ul>	
<b>16.10.23</b>	<ul style="list-style-type: none"> <li>• <b>Medium Term Financial Plan 2024/25 to 2028/29</b></li> </ul>	
<b>20.11.23</b>	<ul style="list-style-type: none"> <li>• Performance Report: Second Quarter 2023/24</li> <li>• Revenue Budget and Capital Programme Monitoring – Quarter 2 2023/24</li> <li>• Annual Review of the Housing, Homelessness and Rough Sleeping Strategy (2019-2024)</li> </ul>	
<b>22.01.24</b>	<ul style="list-style-type: none"> <li>• <b>Draft Revenue Budget Proposals 2024/25</b></li> <li>• Key Performance Targets 2024/25</li> </ul>	
<b>18.03.24</b>	<ul style="list-style-type: none"> <li>• <b>Crime and Disorder Committee: to receive a report from the Community Safety Partnership</b></li> <li>• Performance Report: Third Quarter 2023/24</li> <li>• Revenue Budget and Capital Programme Monitoring – Quarter 3 2024/24</li> </ul>	
<b>22.04.24</b>	<ul style="list-style-type: none"> <li>• Call-in and Urgency Procedures</li> <li>• Draft Annual Report to Council</li> </ul>	
<b>ITEMS FOR CONSIDERATION</b>		
<ul style="list-style-type: none"> <li>• Regeneration inc. Leisure Centre, Fountains, Skate Park and Accessibility of Green Spaces across the district</li> </ul>		

- Review of the Economic Regeneration Strategy
- Peer Review
- Draft Corporate Customer Services Strategy Proposals
- Litter Strategy
- Review of the Tourism Strategy and the impact of Airbnbs – date TBC
- Impact of Airbnb and second homes in Rye/Winchelsea/Camber
- Effectiveness of 'MyAlerts'
- Update report from the Local Strategic Partnership
- Update report from the Health and Well-Being Board
- Corporate Plan review – to be referred back by Cabinet – date TBC
- Review of the Financial Stability Programme – date TBC
- A review of Mental Health across the district – date TBC
- Progress on the Environment Strategy (2020)